

## Economic Development Budget Reductions - 2015/16 - as at June 2015

Proposal( Includes component parts )	Proposal components	Assistant Director	2015/2016			
			Saving £'000	Outturn £'000	Rag Rating	Issues/Risks/Dependencies/Service Impacts
Highways and transport savings	Breakdown available.	S.Thomas	220.0	220.0	G	Target met from savings within the highways department.
Planning savings further reduction in management		S Thomas	40.0	40.0	G	Service review implemented.
Implement a new project based service on management of Economic Development projects	Breakdown available.	S.Thomas/R. Horniman	322.0	322.0	G	Savings achieved through service restructure
Transfer of savings targets from Support Service reviews to Economic Development - Culture		S Thomas	60.0	60.0	G	Target met from savings within the overall department.
Transfer of savings targets from Support Service reviews to Economic Development - Mima		S Thomas	279.0	279.0	G	Achieved by transfer of Mima to Teesside University
Additional savings on mima above the current Change Programme assumptions		S Thomas	131.0	131.0	G	Achieved by transfer of Mima to Teesside University
Highways and transport savings - remove subsidies for specific bus services		S Thomas	36.0	36.0	G	Achieved via the reduction of the Bus Revenue Support budget.
Reduction in contribution to TVU		S Thomas	18.0	18.0	G	Achieved as per the proposal.
Cross cutting savings		S Thomas	43.4	43.4	G	Achieved.
<b>TOTAL COMPLETED SAVINGS</b>			<b>1149.4</b>	<b>1149.4</b>		

<b>TOTAL Economic Development</b>	<b>1149.4</b>
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## Supporting Communities Budget Reductions - 2015/16 As At June 2015

Proposal ( Includes component parts )	Assistant Director	2015/2016			
		Saving £'000	Outturn £'000	Rag Rating	Issues/Risks/Dependencies/Service Impacts
Consolidation of services within 0-19, Regeneration, Libraries and Community Safety to create a new Integrated Community Support Service	R Horniman	812.0	812.0	G	Achieved as per the proposal.
Homelessness	R Horniman	52.0	52.0	G	Achieved through a reduction in the Homelessness contract.
0-19 Service	R Horniman	150.0	150.0	G	Achieved through voluntary redundancies.
Libraries \ Comm Regen \ Hubs	R Horniman	18.0	18.0	G	Achieved through cutting supplies and services.
Advice Service	R Horniman	25.0	25.0	G	Achieved through the cessation of the service.
Additional income from I A G	R Horniman	95.0	95.0	G	Achieved as per the proposal.
Reducing Supporting Communities management structure	R Horniman	250.0	250.0	G	Achieved through redundancies.
Reducing Supporting Communities commissioning & purchasing	R Horniman	180.0	180.0	G	Achieved as per the proposal.
Reduction in book fund	R Horniman	100.0	100.0	G	Achieved as per the proposal.
Cross cutting savings	R Horniman	53.0	53.0	G	Achieved.
<b>TOTAL COMPLETED SAVINGS</b>		<b>1735.0</b>	<b>1735.0</b>		

<b>TOTAL Supporting Communities</b>	<b>1735.0</b>
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## Public Health Budget Reductions 2015 - 2016

PROPOSAL	2015/16				Explanations
	Saving	Estimated Outturn	Variance	RAG Rating	
	£'000	£'000	£'000		
Mainstreaming of Council Services that align to Public Health Outcomes.	1,000	1,000	0	G	
Public Protection staffing reductions	106	106	0	G	
Cross cutting saving requirement as a result of the Support Service Review	33	0	33	R	LMT agreed that the savings target to be written off.
<b>TOTAL</b>	<b>1,139</b>	<b>1,106</b>	<b>33</b>		

## Outcome 4 Budget Reductions - June 2015

PROPOSAL	2015/16				RAG Rating	Explanations
	Saving	Estimated Outturn	Variance			
	£'000	£'000	£'000			
<b>Savings Proposals</b>						
Speech and Language - transferring of costs to DSG High Needs budget	30	30	0	<b>G</b>	Costs for Service recharged to Dedicated Schools Grant	
<b>TOTAL SAVINGS</b>	<b>30</b>	<b>30</b>	<b>0</b>			
<b>TOTAL OUTCOME 4 LEARNING &amp; SKILLS</b>	<b>30</b>	<b>30</b>	<b>0</b>			

## Outcome 5 Budget Reductions - June 2015

PROPOSAL	2015/16				Explanations
	Saving	Estimated Outturn	Variance	RAG Rating	
	£'000	£'000	£'000		
<b>Savings Proposals</b>					
Children's Homes: Savings on 5 Rivers Contract	200	200	0	A	Savings to be achieved from full Resources budget and not just Children's Homes
Gleneagles Disability Service: Increased recharges to Health and other organisations using Gleneagles	50	50	0	G	Increased income anticipated for use of Gleneagles, achieved in 14/15
Youth Offending Service - contract savings due to bringing services back in house	230	230	0	G	Services brought back in 14/15 resulting in early achievement of saving
Youth Offending Service - additional charges to the South Tees Partnership	100	100	0	A	Achieved in 15/16 but potential issue going forward, may have to increase Middlesbrough's contribution to partnership, which will only result in £50k saving
Child and Adolescent Mental Health Service - reduction in contract with Tees, Esk and Wear Valley for provision of Primary Mental Health Workers	50	50	0	G	Achieved in 14/15 as an early achievement of saving
Safeguarding Review	400	400	0	A	Vacancies in teams will achieve saving in 15/16, issue with finding balance of savings for 16/17. Vacancies in Adults team to achieve £200k saving
Supplies & Savings efficiencies	120	120	0	G	Achieved by not inflating budgets for Supplies & Services
<b>TOTAL SAVINGS</b>	<b>1,150</b>	<b>1,150</b>	<b>0</b>		
<b>Demand Mitigation</b>					
Increase in-house foster carers	315	0	315	R	Reduction in Independent Fostering Placements has not occurred reflected in overspend projection
Sell 5 in-house adoptions at £27k each	135	130	5	A	Sales not anticipated to generate income, but will be offset by the lower purchase costs of places
Health Contributions to LAC placements	200	112	88	R	Shortfall in income target reflected in overall Residential Homes projection
Commissioning additional contract with another provider for 4 beds placements	146	0	146	R	Reflected in increased Residential Homes projection - additional beds have not been commissioned
<b>DEMAND MITIGATION</b>	<b>796</b>	<b>242</b>	<b>554</b>		
<b>TOTAL OUTCOME 5 SAFEGUARDING &amp; CHILDREN'S CARE</b>	<b>1,946</b>	<b>1,392</b>	<b>554</b>		

## 2015 / 16 Social Care Budget Reductions

Proposal	2015 / 2016				RAG Rating	Explanations / Notes
	Saving	Estimated Outturn	Variance			
	£'000	£'000	£'000			
Re-ablement: Reduction of in-house service	27	27	0		G	
Telecare: Use of Health funding for Rapid Response service	33	33	0		G	
Adult Social Care Review Saving	200	200	0		G	
Further reduction in staffing social work support within Families First team	40	40	0		G	
Supplies and Services	120	120	0		G	
Supporting People (Increased support to sheltered housing )	125	125	0		G	
Cross cutting saving requirement as a result of the Support Service Review	43	43	0		G	
<b>TOTAL SAVINGS</b>	<b>588</b>	<b>588</b>	<b>0</b>			
<b>Demand Mitigation</b>						
High Cost Placements	200	130	70			Savings to date. Revised target
Continuing Health Care	150	77	73			Savings to date. Revised target
Direct Payments Review	200	0	200			Alternative mitigation savings proposed
Direct Payment Surpluses	217	194	23			Revised target
<b>DEMAND MITIGATION</b>	<b>767</b>	<b>401</b>	<b>366</b>		A	Monitored as part of transformation work with PeopleToo.
Better Care Fund	500	0	500		R	Looking at alternative savings proposals such as additional health income.
<b>TOTAL OUTCOME 6</b>	<b>1855</b>	<b>1978</b>	<b>1232</b>			

**OUTCOME 7 - ENVIRONMENT, PROPERTY & COMMERCIAL SERVICES (EPCS) - PROGRESS AGAINST 2015/16 BUDGET SAVINGS - AS AT JUNE 2015**

Service	Budget saving	Description of budget saving	2015/16			RAG Rating	Issues/Risks/Dependencies/Service Impacts
			Saving	Estimated Outturn as at June 2015	Variance		
			£'000	£'000	£'000		
Environmental Services	Highways	Complete commissioning process and outsource to an external provider	200	200	0	G	
Environmental Services	Streetscene	Full year effect of previous decisions	39	39	0	G	
Environmental Services	Environment	Environment management - reduction of 1 further middle management post	40	40	0	G	
Environmental Services	Cross cuttings savings	Realignment	34	34	0	G	
Property & Commercial Services	Crematorium	Service efficiencies and revised "loss of income " assumptions regarding the impact of the Yearby facility	150	150	0	G	
Property & Commercial Services	Commercial Services	Ayresome, TCES, School Catering : reduction in operating costs following service reviews	100	100	0	G	Saving will made from increased income for Catering (£80,000) and an admin. charge to TCES (£20,000). There is a saving already included for Ayresome, and also Ayresome currently has a service pressure, so it will be difficult to achieve further savings in this area.
Property & Commercial Services	Cross cuttings savings	Realignment	19	19	0	G	
Strategic Asset Management	Property Costs	Reduction in cost of scoped property equating to 20% arising from a programme of building closures linked to reviews, such as Leisure Centres detailed plan will be developed.	110	110	0	G	It should be possible to fully achieve the £110,000 required saving in 2015/16. £80,000 of the saving relates to the property running costs for Stewart Park for which there has been a delay in the transfer process, which will mean that the full £80,000 will not be achieved in 2015/16. However it should be possible to make savings in other areas in order to make the full required saving for 2015/16.
Strategic Asset Management	MTLC	Full year effect of previous decisions	48	48	0	G	
Strategic Asset Management	Close the TAD	Full year effect of previous decisions	-119	-119	0	G	
Strategic Asset Management	Close the Register office	Full year effect of previous decisions	13	13	0	G	
Strategic Asset Management	Close Park House	Full year effect of previous decisions	12	12	0	G	
Strategic Asset Management	Close Albert Terrace	Full year effect of previous decisions	7	7	0	G	
Sport & Leisure	Cross cuttings savings	Realignment	12	12	0	G	
<b>Total Completed Savings</b>			<b>665</b>	<b>665</b>	<b>0</b>		
<b>Ongoing savings</b>							
Environmental Services	Fleet Management	Full year effect of previous decisions	155	55	100	A	A number of reviews are currently taking place within this area to make the required saving. However these are not yet fully completed and therefore the full required saving will not be made in 2015/16. It is currently projected that only £50,000 of the required saving will be made in 2015/16. Work is ongoing to close the deficit from the 3 year plan for these services.
Environmental Services	Parks	Staff savings from transfer of facility to Askham Bryan College	100	50	50	A	It was intended that the saving would be achieved in 2015/16 by transfer to Askham Bryan from 1/4/15. However there has been a delay in the transfer process (currently expected to take place in Sept 2015) which will mean that the full saving will not be achieved in 2015/16. It is currently projected that it will only be possible to achieve £50,000 of the required saving in 2015/16. Also there is potential double counting as some members of staff are part of the Marketing and Admin Reviews. This saving was proposed before these reviews had commenced.
Property & Commercial Services	Building Cleaning	Full year effect of previous decisions	64	0	64	R	A service review will be required to make the saving in 2015/16. If the 3 year outcome delivery plan for EPCS is approved it should be possible to cover the shortfall in this saving from other areas within Property & Commercial Services.
Property & Commercial Services	Ayresome Industries	Full year effect of previous decisions	30	12	18	A	It is projected currently that a pending ERVR will save approx. £12,000 in 2015/16. A full service review will be required to make the full saving. Ayresome Industries had a £110,000 operating pressure in 2014/15 and is predicted to make a similar pressure in 2015/16. If the 3 year outcome delivery plan for EPCS is approved it should be possible to cover the shortfall in this saving from other areas within Property & Commercial Services.

Property & Commercial Services	Property Services	Full year effect of previous decisions	236	50	186	A	A service review will be required to make the full saving in 2015/16. It is currently projected that £50,000 of the required saving will be achieved in 2015/16 from increased throughput of jobs, mainly from the Council's capital programme. If the 3 year outcome delivery plan for EPCS is approved it should be possible to cover the shortfall in this saving from other areas within Property & Commercial Services.
Sport & Leisure	Sport & Leisure	Outsource and create a Trust operating Prissick Sports Village and Neptune - other facilities close	430	234	196	A	It is currently projected that it will only possible to achieve £234,000 of the required £430,000 saving in 2015/16. It should be noted that this projection includes assumptions around budgets for the first year of operation of the Middlesbrough Sports Village and so there is an element of uncertainty around this. Part of the remaining saving may be able to be achieved by a potential Community Asset Transfer of Hemlington Recreation Centre. The remaining saving will require further service reviews and decisions to be made about the provision of venues. The shortfall in the achievement of the saving in 2015/16 is currently predicted to be partly offset by £61,000 through projected surpluses in performance across venues for this year.
<b>Total Ongoing Savings</b>			<b>1,015</b>	<b>401</b>	<b>614</b>		
<b>TOTAL OUTCOME 7 - EPCS</b>			<b>1,680</b>	<b>1,066</b>	<b>614</b>		



**OUTCOME 8 - FINANCE & INVESTMENT - PROGRESS AGAINST 2015/16 BUDGET SAVINGS - AS AT JUNE 2015**

Service	Budget Saving	Description of Budget Saving	2015/16				Issues/Risks/Dependencies/Service Impacts
			Saving	Estimated Outturn as at June 2015	Variance	RAG Rating	
			£'000	£'000	£'000		
<b>Completed savings</b>							
Finance & Accountancy	Cash Flow Management	Revision of payment profiles	250	250	0	G	
Custodian properties	Aurora Court	Contract moves to a peppercorn rent	125	125	0	G	
Corporate Initiatives	Corporate Initiatives Fund	Remove Fund other than ongoing costs	195	195	0	G	To be transferred to Outcome 9 as budget virement at Q1.
General Fund	Pay Awards, contingency , other		5	5	0	G	
General Fund	One off savings	Reduce General Fund Balances - one off saving	800	800	0	G	
General Fund	One off savings	Remove financial provisions for certain projects where there is no longer a risk	937	937	0	G	
General Fund	One off savings	Remove core Council funding from section 17 and utilise unspent Community Support Fund monies	140	140	0	G	
General Fund	One off savings	Utilisation of 2013/14 budget underspend	1,200	1,200	0	G	
General Fund	One off savings	Additional contribution to reserves as per MTFP	202	202	0	G	
<b>Total Completed Savings</b>			<b>3,854</b>	<b>3,854</b>	<b>0</b>		
<b>Ongoing savings</b>							
General Fund	NSAR	Full year effect from previous years' decisions	233	233	0	A	Currently it is projected that this saving will be fully achieved, however this will be dependent on planned sales being actually made and estimated values for the sales being obtained. Progress on the sales will be closely monitored throughout the year.
Finance & Accountancy		Achievement of 50% reduction from cost base in line with Middlesbrough Manager and Support Services reviews	296	296	0	A	Currently £227,000 of the required savings have been achieved. It is expected that the balance of £69k will be achieved by year end.
Commissioning		Full year effect from previous years' decisions	237	170	67	A	Currently £170,000 of the £237,000 required savings for 2015/16 have been achieved. In addition £160,000 of savings carried forward from 2014/15 have been fully achieved. A plan to make the required remaining savings has been developed based on an October 2015 implementation date. This will need to be incorporated in the service promise and this may cause an issue if service users request a greater level of service than that intended to be provided by the service promise within the available resources, and this may affect the ability to fully achieve the required full saving. It should also be noted that currently unplanned projected costs of £36,000 have been incurred on this budget for the Partnership Manager post, which has reduced the saving which can be achieved in 2015/16.
Strategic Partnership	Cashless Council	Full year effect from previous years' decisions	32	0	32	R	This is currently rated RED due to uncertainties regarding the budgets available from the Mouchel Partnership returning services.
General Fund	Capital programme	Full year effect from previous years' decisions	465	465	0	A	This will be subject to the review of the capital programme which will take place shortly, which may mean further increased borrowing is required, therefore making achieving the required saving more difficult.
<b>Total Ongoing Savings</b>			<b>1,263</b>	<b>1,164</b>	<b>99</b>		
<b>TOTAL OUTCOME 8</b>			<b>5,117</b>	<b>5,018</b>	<b>99</b>		

Total as per budget book working paper	4,517
add back	600
	<u>5,117</u>
Difference	0

**OUTCOME 9 - ORGANISATION & GOVERNANCE - PROGRESS AGAINST 2015/16 BUDGET SAVINGS - AS AT JUNE 2015**

Service	Description of budget saving	2015/16						RAG Rating	Issues/Risks/Dependencies/Service Impacts
		Saving c/f from 2014/15 £'000	Saving from Partnership £'000	Saving from Services £'000	TOTAL SAVING REQUIRED 2015/16 £'000	Estimated Outturn as at June 2015 £'000	Variance £'000		
<b>Completed savings</b>									
Legal Services	Achievement of 50% reduction from cost base in line with Middlesbrough Manager and Support Services reviews			160	160	160	0	G	
Trade Union (facility time)	Reduction in cost of Union facility Time			20	20	20	0	G	
IT (Wider Area Network) - computer equipment	Centralisation of current departmental budgets and reduction in WAN costs			70	70	70	0	G	
HR (Occupational Health)	Reduction in budget based on current usage			50	50	50	0	G	
<b>Total Completed Savings</b>		<b>0</b>	<b>0</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>0</b>		
<b>Ongoing savings</b>									
Policy and Performance	Achievement of 50% reduction from cost base in line with Middlesbrough Manager and Support Services reviews	12		488	500	500	0	A	
Marketing & Communications	Full year effect from previous years' decisions	145		33	178	26	152	A	A report has been taken to LMT to centralise marketing and advertising budgets across the Council. However this has not yet been approved and requires further work. Therefore at this stage it has been assumed that only £26,000 of savings from minor staffing and supplies and services savings will be achieved in 2015/16.
HR Advice	Achievement of 50% reduction from cost base in line with Middlesbrough Manager and Support Services reviews		96	10	106	106	0	A	Work is currently being undertaken on the Partnership budgets, but at this stage it is assumed that the saving required from the Partnership will be fully met.
Payroll	Full year effect from previous years' decisions		388		388	388	0	A	Work is currently being undertaken on the Partnership budgets but at this stage it is assumed that the saving required from the Partnership will be fully met.
Workforce Development	Achievement of 50% reduction from cost base in line with Middlesbrough Manager and Support Services reviews			113	113	33	80	A	This currently assumes only known savings - savings of £33,000 from a vacant post. There are a number of budget transfers yet to take place from other services, which until these have been actioned it has been assumed that the saving will not be met.
Administrative Support	Achievement of 50% reduction from cost base in line with Middlesbrough Manager and Support Services reviews	330	1,431	667	2,428	1,666	762	R	This budget and saving target is to be reallocated across the 9 Outcomes. Work is currently being undertaken as part of the Partnership budget work to determine the splits per Outcome. Currently the estimated remaining saving in Outcome 9 is £235,000 and currently it is assumed that this should be achievable in 2015/16. At the moment it has been assumed that the Outcome 9 saving will be achieved, but not that which will be transferred to other outcomes, as it is currently unknown how the other Outcomes will achieve the target. Also at this stage it is assumed that the full £1,431,000 saving required from the Partnership will be fully achieved. Work is currently being undertaken by Ian Wright on the Partnership budgets.
Customer Access	Full year effect from previous years' decisions		116		116	116	0	A	Work is currently being undertaken on the Partnership budgets but at this stage it is assumed that the saving required from the Partnership will be fully met.
ICT Support	Achievement of 50% reduction from cost base in line with Middlesbrough Manager and Support Services reviews		518	121	639	479	160	A	Work is currently being undertaken on the Partnership budgets but at this stage it is assumed that the saving required from the Partnership will be fully met. Currently it is projected that only £27,000 of the Service saving will be achieved from a vacant post. A review will take place in October 2015 following the return of the Service from Mouchel
Mouchel Partnership	Additional Mouchel Saving		1,000		1,000	1,000	0	A	Work is currently being undertaken regarding the Partnership budgets and budgets for the Mouchel returning services. Based on information received to date, at this point it is assumed that there is no overall effect on the Partnership budget.
Democratic Services	Achievement of 50% reduction from cost base in line with Middlesbrough Manager and Support Services reviews	131		55	186	50	136	R	It is currently assumed that £50,000 will be achieved in 2015/16, mainly from a vacant post. A review will commence in September 2015 will attempt to achieve the remaining required saving.
<b>Total Ongoing Savings</b>		<b>618</b>	<b>3,549</b>	<b>1,487</b>	<b>5,654</b>	<b>4,364</b>	<b>1,290</b>		
<b>TOTAL OUTCOME 9</b>		<b>618</b>	<b>3,549</b>	<b>1,787</b>	<b>5,954</b>	<b>4,664</b>	<b>1,290</b>		

2014/15 saving c/f	618
2015/16 saving Total as per budget book working paper	4,336
add additional Mouchel saving	1,000
	5,954
Difference	0